

Key Service Performance

April – November 2023 Overview & Scrutiny

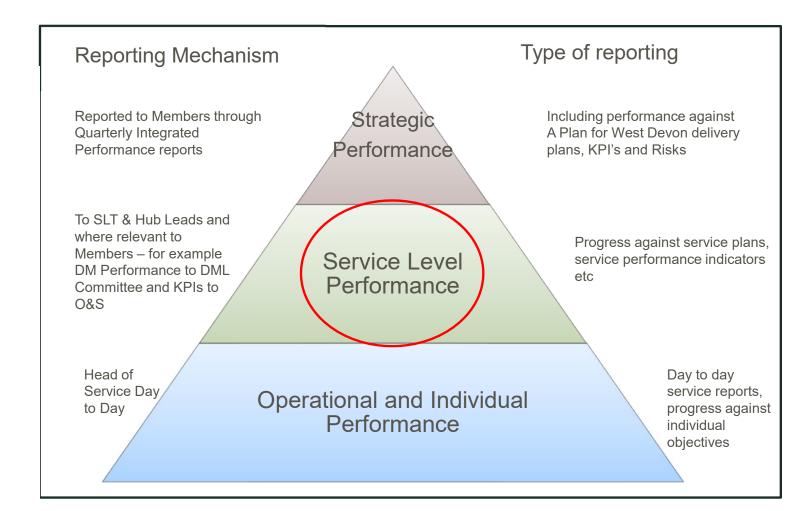


Introduction

The Council reports on performance in a number of ways as set out in our performance management framework. This report updates members on performance at the second tier -Service Level Performance.

This performance is also considered by the Senior Leadership Team on a regular basis as part of ongoing service performance review discussions.

Over the coming pages, we set out an overview of key service performance.









Performance on a Page

Measure	On Target?	Measure	On Target?	Measure	On Target?	Measure	On Target?
% of FOI requests handled within timescales	$\overline{\mathbf{i}}$	%age of cases where homelessness was prevented	\odot	Council tax collection	\odot	Revs & Bens calls answered in 8 mins	$\overline{\mathbf{i}}$
Ombudsman Cases Received	\odot	Employment Estate Occupancy Rates	\odot	In-year collection rate for non- domestic rates	\odot		
and Upheld	Ŭ					Total calls	:
% of major applications determined within 13 weeks, or with an agreed EOT		Temporary Events Notices issued in timescale	\odot	Number of missed bins per 100k	$\overline{\mathbf{S}}$	Online Uptake	÷
% of non-major applications determined within 8 weeks or with an agreed EOT	Ċ	Average number of days to process new housing benefit claims		Household recycling rates			
Enforcement cases open at end of quarter	\odot	Average number of days to process change in circumstances to housing benefit claims	©	Contact centre calls answered in 5 mins			



West Devon Borough Council



% of FOI requests handled within timescales

National Benchmark (and source)	Good Looks Like	oks		How its calculated	Performance History				
		Target	October						
90% as set by the ICO	ICO than		83.8%	62 requests received in November, 52 responded to on time					
	target				2023/24				
					90.00%				
Explanation of performance this period	Performa	ance has cor	ntinued to improv	ve since a drop in performance in August.	70.00% 60.00% 50.00%				
tills period				d encouraged to respond to FOI requests e national target which is positive.	40.00%				
	on time a			e national target which is positive.	20.00%				
					10.00%				
	Proposal	: replace us	head of 2024 – 2 ing internal comp nce and trends.	2025. Daints data and Annual Ombudsman letter	0.00% April - May - July August September October November June (Q1)				



West Devon Borough Council



Ombudsman Cases Investigated and Upheld

National Benchmark (and source)	Good Looks Like	ooks		How its calculated	Performance History (Total complaints received vs complaints upheld)				
		Target	November 2023						
<51% Ombudsman comparator for similar Councils	Lower than target	<51%	0%	This is an annual measure and is a simple percentage of complaints received by the Ombudsman being upheld	100%				
Explanation of performance this period	have been i	nvestigate	d.	sent to the Ombudsman since April, none ng upheld, which is positive.	40% 30% 20% 10% 0% April - May - July August September October November June				
	Proposal: re	eplace usin	ead of 2024 – g internal con ce and trends	plaints data and Annual Ombudsman letter					

West Devon Borough Council



(2) (2) (2) **Q**

% of major applications determined within 13 weeks, or with an agreed EOT

National Benchmark (and source)	Good Looks Like	ks		.ooks		How its calculated	Performance History		
, í		Target	November 2023						
This is a National Target (60%)	Above target	70%	100%	Divide the number of applications determined in line with agreed extension of time by total number determined over the measurement period.1 application has been determined within 13 weeks or with an agreed extension of time.	120% 100% 80% 60% 40% 20%				
Explanation of performance this period	This is an e target.	excellent pe	rformance in dete	ermining major applications above the national	0% April - May - July August September October November June				



West Devon Borough Council



% of non-major applications determined within 8 weeks or with an agreed EOT

National Benchmark	Good Looks	Looks		Looks		ks		How its calculated	Performance History
(and source)	Like	Target	November 2023						
This is a National Target (70%)	N/A	80%	80%	 Divide the number of applications determined in line with agreed extension of time by total number determined over the measurement period. 25 applications have been determined, 20 within 8 weeks or with an agreed extension of time. (11 (55%) in time and 9 (45%) in accordance with an agreed extension of time) 	100% 95% 90% 85% 80% 75%				
Explanation of performance this period	There is a	ı slight dip i	in determination	the National Target (70%) and the local target (80%). Ins due to the implementation of the new Planning IT formance over the next quarter.	70% April - May - July August September October November June				



West Devon Borough Council

202

Q

Enforcement cases open at end of month

National Benchmark (and source)	Good Looks Like	2023 / 24				How its calculated	Performance History
, , ,		Target	November 2023				
N/A	Lower than target	120	115	The total number of enforcement cases open at the end of the month. During November 11 new enforcement cases were received and 18 were closed.	160		
Explanation of performance this period			g trend this yea er of new cases	r with the number of closed cases s.	40 20 0 April - May - July August September October November June		







Average temporary accommodation use per month

National Good Benchmark (and Looks source) Like		20	23 / 24	How its calculated	Performance History
		Target	November 2023		
N/A	Reducing trend	For trend purpos es only	16.8	Average number of families in temporary accommodation over the period at any one time	25
Explanation of performance this period	overall comp We are seeir	pared to oth ng additiona se may lead	er areas in Dev al presentations	latively stable and low placement figures /on. s due to cold weather at points in the in short stays to protect health during	15 10 5 0 April - May - July August September October November June



West Devon Borough Council



%age of cases where homelessness was prevented

National Benchmark (and source)	Good Looks Like	2023 / 24		How its calculated	Performance History
2021-22 Average positive	Exceed SW average	Target	November 2023		
outcomes for the South West: 42% Homeless prevention (As per line on graph) Explanation of performance	The team clos	60%	78%	Of the total number of households assessed as eligible for a prevention or relief of homelessness service from us – the % of these that are made and accepted.	100% 90% 80% 70% 60% 50%
this period	been success cases were clo Case duration homelessness not successfu are therefore becoming hard they have beco We have seen	fully housed osed with th is increasing but the availy securing working with der to preve come homel n no reduction maining hig	I. A further 3 can be person not e and, many application ailability of hous accommodation a people for a lo ent, resulting in ess to seek to p on in the cost o	tor these TT were closed having uses closed after a main duty. No ngaging and / or still being homeless. eants are approaching as at risk of sing in the area is resulting in them n before they become homeless. We onger duration and cases are us working with many people after relieve their homelessness. f private rented accommodation with high reliance on social housing to	40% 30% 20% 10% 0% April - May - July August September October November June

West Devon Borough Council





Employment Estate Occupancy Rates

National Benchmark (and source)	Good Looks Like	2023 / 24		How its calculated	Performance History
		Target	November 2023		
N/A	Higher than target	90%	90%	Number of Occupied Commercial Assets Against Total Number	92% 91% 91% 90% 90% 89%
Explanation of performance this period	There is which ha	continued as resulted	l strong demano I in maintaining	ve target over the last 12-18 months. I coupled with effective Estate Management strong occupancy levels. e estate circa 80% of these were under offer.	89% 88% 88% April - May - July August September October November June



West Devon Borough Council



Temporary Events Notices issued in timescale

National Benchmark (and source)	Good Looks Like	s 2023 / 24				How its calculated	Performance History
		Target	November 2023				
Statutory Requirement	On target	100%	100%	Percentage of applications completed compared to number received	120% 100% 80% 60%		
Explanation of performance this period	application. These	are priorit ent for TEI ve tacit co	ised against all NS and that if th onsent.	in one working day from the receipt of the other licence applications due to the ne Council does not process them correctly	40% 20% 0% April - May - July August September October November June		
	Proposal: to remov		2024 - 2023.				



West Devon Borough Council



Average number of days to process new housing benefit claims

National Benchmark (and source)	Good Looks			oks		How its calculated	Performance History		
National performance figures are published quarterly. Whilst there isn't an equivalent target, during Q3 the average national performance was 20 days.	Below target	17 days	14 days	It is the average time taken to process a new housing benefit claim. This is calculated as the average (mean) processing time in calendar days, rounded to the nearest day.	$ \begin{array}{c} 16\\ 14\\ 12\\ 10\\ 8\\ 6\\ 4\\ \end{array} $				
Explanation of performance this period	national ave Focusing on	rage. assessing	new housing	overall and each month has been better than the benefit claims means we provide timely support lents in the Borough.	2 O April - May - July August September October November June				



West Devon Borough Council



😢 🕲 🛞 🛞 🕑 😰

Average number of days to process change in circumstances to housing benefit claims

National Benchmark	Good Looks Like			How its calculated	Performance History	
(and source)	LIKE	Target	November 2023			
National performance figures are published quarterly. The average number of days taken to process a change in circumstances to an existing housing benefit claim during Q3 was 8 calendar days.	Below target	6 days	3.42 days	It is how long it takes to process as change of circumstances to an existing housing benefit claim. It is the average time taken, calculated as the average (mean) processing time in calendar days, rounded to the nearest day.		
Explanation of performance this period	target is set at 6 increase in Sep	days for ea otember was take longer	ach quarter. s due to the rev to process due	than target throughout the year. The iewing of rents for supported to complexities of the information	0 April - May - July August September October November June	

Q



West Devon Borough Council



Council Tax Collection

National Benchmark	Good Looks Like	2023 / 24 ike		How its calculated	Performance History	
(and source)		Target	November 2023			
DLUHC require a Quarterly Return of Council Taxes and Non-Domestic Rates (QRC4) to be submitted annually which is published as a statistical release. Returns are also submitted in quarters 1-3, but the content is not published.	On target	50- 75%	74.25%	The in-year collection rate is the amount of council tax due for the financial year that is received by 31 March shown as a percentage of the net collectable debit in respect of that year's council tax. i.e it is how much council tax is collected as a percentage of the amount we would have collected if everyone liable had paid what they were supposed to.	80.00% 70.00% 60.00% 50.00% 40.00% 30.00% 20.00% 10.00% 0.00% April - May - June	
Explanation of performance this period	2023/24 net li Reduction on Council Tax a	ability. 2022/23 - iccounts di	in September 2 ue to the £150	collected out of £51,400,285.85 2022 £134,850 was posted on to Energy Rebate scheme. This ember 2022 onwards by around		



West Devon Borough Council



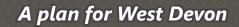
In-year collection rate for non-domestic rates

National	Good Looks Like			How its calculated	Performance History
Benchmark (and source)		Target	November 2023		
DLUHC require a Quarterly Return of Council Taxes and Non- Domestic Rates (QRC4) to be submitted annually which is published as a statistical release. Returns are also submitted in quarters 1-3, but the content is not published.	On target	50-75%	75.37%	The in-year collection rate is the amount of non-domestic rates due for the financial year that is received by 31 March shown as a percentage of the net collectable debit in respect of that year's non-domestic rates. i.e it is how much non- domestic rates is collected as a percentage of the amount we would have collected if everyone liable had paid what they were supposed to.	80.00% 70.00% 60.00% 50.00% 40.00% 20.00% 20.00% 10.00% April - May - July August September October November June
Explanation of performance this period	November: 75.37% = £6,985,005.29 collected out of £9,267,324.17 2023/24 net liability. Difference on 2022/23 - in November 2022 cash collected was increased by £624,230.30 CARF relief posted on to accounts for the 2021 financial year in September 2022. These payments would have increased the 2022 November collection rate by up to 6.4%				

Q







Number of missed bins per 100k

National Benchmark (and source)	Good Looks Like	oks		How its calculated	Performance History	
(Target	November 2023			
80 per 100,000	Below target	80	88	Number of missed bins per 100,000		
Explanation of performance this period	We are work		with FCC to im	e to technical difficulties with the lorries. prove crew briefings.	20 0 April - May - July August September October November June	



West Devon Borough Council



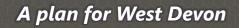
Household Recycling Rates

National Benchmark (and source)	Good Looks Like	2023 / 24		How its calculated	Performance History
		Target	September 2023		
Legal requirement for all Local Authorities	Above target	57%	56%	Data supplied by WD to DCC for verification against disposal points.	57% 56% 56% 56% 55% 55% 54%
Explanation of performance this period	July: 53% August: 55 September Figures for	: 56% October an	d November are	e pending from DCC. food waste recycling to improve rates.	54% 53% 53% 52% 52% April - May - June July August September



West Devon Borough Council





Contact centre calls answered in 5 mins

National Benchmark (and source)	Good Looks Like	2023	/ 24	How its calculated	Performance History	
		Target	November 2023			
N/A	60-80%	80%	94.6%	Total calls (Non-Revs & Bens) with wait time over 5 mins divided by total calls	100.0% 90.0% 80.0% 70.0% 60.0% 50.0% 40.0%	
Explanation of performance this period	The CST the long w Automated almost 95	Team are no loi rait calls (over 1 d switchboard h	nger taking any 0 mins). as gone live w red in 5 mins (ch month of this year. y benefit calls and supporting Revs with vith over 75% using it. Along with despite increased demand from SH than 1 minute.	30.0% 20.0% 10.0% 0.0% April - May - July August September October November June	

Q



West Devon Borough Council



Revs & Bens calls answered in 8 mins

National Benchmark (and source)	Good Looks Like	2023 / 24		How its calculated	Performance History
		Target	November 2023		
N/A	Above target	80%	61%	Revenues and Benefits calls answered in less than 8 mins/Total RevBens calls.	80.0% 70.0% 60.0% 50.0% 40.0% 30.0%
Explanation of performance this period	Major changes in th end of September v months. CST are supporting should increase per	vith the effects t the Revs & Be	o be seen over ns call answerir	ng teams which	20.0% 10.0% April - May Full quarter July August September October November - June



West Devon Borough Council



Total calls

National Benchmark (and source)	Good Looks Like	2023 / 24		How its calculated	Performance History
		Target	November 2023		
N/A	Decreasing over time Less than the same time period last year	Below same quarter in previou s year	2,392 calls	Total calls to CST	3,000 2,500 2,000 1,500
Explanation of performance this period	Automated sw more quickly. I managing case calling to chase Management of	itchboard in Review of v es to try to e up reque of capacity	mplemented putti webforms to incre resolve at first po sts. against demand i	ft continues to reduce demand. ng customers into the correct queues ase online response. CST are actively int of contact to reduce customers n contact centre is continuing to al support to other areas of the council.	1,000 500 0 April - May - July August September October November June (Average)

🙆 🛞 🙆 🧭

A plan for West Devon

器



West Devon Borough Council

Online Uptake. Processes started online vs through the Contact centre

National Benchmark (and source)	Good Looks Like	202	23 / 24	How its calculated	Performance History
, ,		Target	November 2023		
N/A	Above 80%	80%	75.2%	Percentage of processes started online by customer vs by Contact centre	84.0% 82.0% 80.0% 78.0% 76.0%
Explanation of performance this period	overall perfor Manually mo restructure h	rmance of th wing genera as dropped	is indicator. I enquiries to th down the online	ystem from email contact has dropped the ne back office after the Waste round e uptake to just below target. We have had rall online processes have kept increasing.	74.0% 72.0% 70.0% April - May - June



West Devon Borough Council

